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CENTRAL INTELLIGENCE AGENCY  
WASHINGTON 25, D.C.

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0020-67  
Copy 13 of 17

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MEMORANDUM FOR: Director, National Reconnaissance Office

SUBJECT: U-2R Planning and Management Posture

25X1A2d2 REFERENCE: D/NRO Memorandum, [REDACTED]-52912-66, dated  
15 December 1966

This memorandum sets forth the management planning entered into on the U-2R system and summarizes actions taken toward assuring effective system program execution.

MANAGEMENT POSITION:

25X1A2d2 The U-2R program will be founded largely on an in-being support posture during its system life cycle. Essentially, the character of the management task and the degree to which participating organizations exercise their assigned responsibilities remain unchanged through the successive phases of the cycle. This office, as System Project Director (Reference [REDACTED]-52912-66 dated 15 December 1966), will assure integration of effort by the participating organizations in achieving system acquisition program goals approved by the Director, National Reconnaissance Office. The Director of Special Activities has been designated as System Project Officer. Prime responsibility for project management rests with the Deputy for Research and Development, OSA

CONFIGURATION MANAGEMENT:

Positive Configuration Management was identified earlier as a "must" for the U-2R program. To this end, a working Configuration Control Board (CCB), referred to in Attachment I as Requirements Review Board, consisting of representatives from participating organizations, was established in late 1966. In anticipation of formal D/NRO authorization, the CIA and DOD board members were vested with authority to represent and commit their respective commands on engineering

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GROUP 1  
Excluded from automatic  
downgrading and  
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proposals brought before the Board. This same membership was provided guidance (Attachment I) on procedures and mechanisms for the introduction of configurations, systems, equipments and modification proposals into the U-2R program.

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Briefly, these initial guidelines assigned specific Configuration Control responsibilities that remain consistent with the general development philosophy expressed in your memorandum (Reference ██████████ 52912-66). It bears reiterating that a "team" concept represent organizational capabilities and materiel resources, regardless of parent command, has been a pronounced characteristic of these working groups.

BASE-LINE CONFIGURATION:

Significant strides have been made in developing the U-2R aircraft base-line configuration. This is now well defined and is furnished for your review by the attachments to this memorandum.

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a. U-2R Base-Line Configuration (Attachment II).

b. "Manufacturer's Model Specification, High Altitude Reconnaissance Airplane", Model U-2R, Report No. SP-1125, 28 November 1966, ██████████  
██████████ Copy No. 7, (Attachment III).

c. Corollary Planning (Attachment IV).

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CARL E. DUCKETT  
Director, CIA Reconnaissance Programs

CONCURRENCE:

15/  
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Director, Program D

Attachments:  
I, II, III, IV

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Signature Recommended:

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Director of Special Activities

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